



SONAE ARAUCO SUSTAINABLE PROCUREMENT POLICY

Sonae Arauco believes in the importance of engaging with suppliers actively working to mitigate any adverse environmental or social impacts of their operations. In perfect alignment with Sonae Arauco's Vision, the Procurement Department at Sonae Arauco plays an important role contributing to a positive impact on society and economy, namely by minimizing the social and environmental consequences of the activities carried out.

This Policy applies to all procurement activities within Sonae Arauco and all of its domestic and foreign legal entities, in the case of companies wholly owned by Sonae Arauco. In the case of companies in which Sonae Arauco exercises control, co-control (Joint Ventures owned by more than 50%) or significant influence (Associates), Sonae Arauco representatives on the management body must, as a result of the exercise of control, co-control or significant influence, promote the adoption of the necessary measures for the local transposition of this Policy.

The principles set out in this Policy are applicable to all employees and it applies to all purchases, including raw materials, goods, equipment, and services.

The Procurement Department must consider the commitments of this Policy while selecting potential suppliers. In addition, when applying the Sustainable Procurement Policy, the rules contained in the following documents should be respected, namely:

- Code of Ethics;
- Suppliers' Code of Conduct;
- Chain of Custody Policy;
- Other policies and procedures applicable.

Principles

Business is conducted lawfully and ethically

- Complying with applicable laws, regulations and internal governance procedures relevant to the stakeholders' activities.
- Adopting high moral and ethical standards, acting with integrity according to the Code of Ethics, and preventing and combating any forms of bribery, corruption, extortion, fraud, or anticompetitive practices.
- Reporting and communicating conflicts of interest that could compromise objectivity and independence in decision-making.
- Maintaining the confidentiality of all information that may be accessed during business relations.

Relationships with suppliers are based on transparency and dialogue

- Ensuring fair, equal, transparent and impartial treatment, fostering productive dialogue and respecting mutual commitments.
- Providing appropriate consultation and communication channels for all stakeholders.



Protecting the Environment

- Complying with Sonae Arauco Integrated Policy, comprising our commitments on environment and energy, contributing to manage the risks of adverse environmental impacts related to procurement activities.
- Complying with Sonae Arauco Chain of Custody Policy, comprising commitments to purchase all wood and wood-derived products from independently verifiable, legal and responsibly managed sources.
- Adopting, whenever possible, procurement practices that contribute to reduce greenhouse gas emissions, to promote energy efficiency, to ensure that resources such as water and waste are managed sustainably and uphold the principles of a circular economy.
- Promoting suppliers that foster the best environmental and energy efficiency practices, giving them preference whenever technically and financially possible.
- Promoting responsible practices regarding animal rights and the protection of endangered species.

Protecting fundamental Labour and Human Rights

- Complying with Sonae Arauco Labour and Human Rights Policy, which comprises our commitments on the respect of these fundamental rights.
- Selecting suppliers that consistently comply and foster labour and human rights principles.
- Encouraging the economic growth of local communities where the group operates, especially in RSA

Protecting the Health and Safety of Employees and Subcontractors

- Complying with Sonae Arauco Integrated Policy, that comprises our commitments on occupational safety, hygiene and health.
- Adhering to Sonae Arauco's internal processes, rules, and procedures concerning occupational health and safety by our approved suppliers.
- Ensuring a safe and healthy working environment throughout our supply chain, by all applicable legal requirements, as well as the guidelines, provided by international organizations and the governments of the countries in which we operate.
- Promoting the health and well-being of employees both at work and beyond, supporting a healthy balance between personal and professional lives, giving preference to suppliers that foster these principles, based on global cost.

Responsibility

The Procurement Department is responsible for drafting the policy and collaborating with Sonae Arauco Management System and other departments to ensure compliance.

The Procurement Department will assess progress against targets annually and present the results to the Board of Directors through the yearly non-financial information report.

The Procurement Department is responsible for developing initiatives and identifying best practices and tools that the company can use to help achieve its commitments and targets.



Policy Review

The Procurement Department, with the Sonae Arauco Management System, will assess periodically the adequacy of this policy, during the Management Review process, based on performance and changing circumstances. Updates will be communicated to interested parties.

23rd December 2025,

Approved and signed by:

A handwritten signature in black ink, appearing to read 'Rui Correia', is positioned above a horizontal line.

Rui Correia, Sonae Arauco CEO



Annex 1

OBJECTIVES AND TARGETS

We are committed to building a more sustainable supply chain by raising awareness internally and externally on environmental, social and health & safety topics in the supply chain.

We commit to the following qualitative objectives:

- Adhere to this Policy while selecting our potential suppliers, increasing the number of approved suppliers with sustainable principles;
- Issue the Sonae Arauco Supplier Code of Conduct, comprising the requirements to be complied by entities supplying us goods and services, including, but not limited to, the social and environmental issues of business activities;
- Include environmental and social practices awareness in all our suppliers' qualification questionnaires; and
- Include environmental, occupational safety and social issues in the 2nd party audit plan from the Sonae Arauco Management System (on-site audits of suppliers).

We aim to achieve the following quantitative targets:

- Apply the ESG Risk Matrix for Suppliers at the Group level by the end of 2026;
- Train 100% of buyers across all locations on our Sustainable Procurement Policy and Supplier Code of Conduct (from then on, every new buyer will have to be trained) by 2026;
- 100% of suppliers with potential risk as per the sustainability risk matrix output must sign the Sonae Arauco Supplier Code of Conduct by 2026 or be excluded from our selection process;
- Increase the percentage of wood materials that come from certified sustainable sources in 5% (or 2p.p.) by 2026 versus 2024.